#### 150 - Dept of General Administration

#### **A001** Administrative Activity

Statewide Result Area: Strengthen government's ability to achieve results efficiently and

effectively

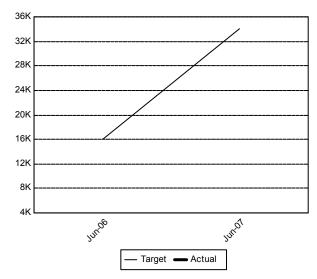
Statewide Strategy: Provide logistical support for government agencies

#### **Expected Results**

Thousands of dollars

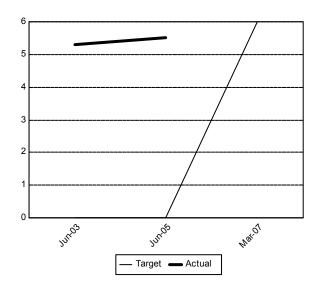
Executive management, agency automation infrastructure maintenance, financial systems maintenance, and employee services that are not direct expenses are included in the Administrative activity.

Annual dollars saved for General Administration customers as a direct result of new General Administration efforts					
Biennium	Period	Target	Actual	Variance	
2005-07	8th Qtr	\$34,000			
	4th Qtr	\$16,000	\$5,060	\$(10,940)	



Average customer satisfaction ratings (scale of 1-7, 7

being high)					
Biennium	Period	Target	Actual	Variance	
2005-07	7th Qtr	6			
2003-05	8th Qtr	0	5.5	5.5	



Activity Version: 2E - Agency recast for 06 supplemental

#### **A027** Purchasing Contract Administration

Statewide Result Area: Strengthen government's ability to achieve results efficiently and

effectively

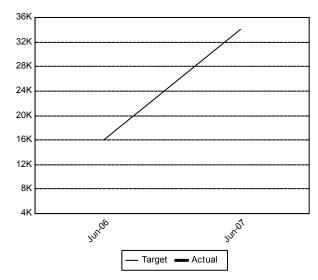
Statewide Strategy: Provide logistical support for government agencies

#### **Expected Results**

This activity provides contracting services to customers that exceed 50 percent savings over comparable private sector services and at least 10 percent less than other public sector contract units. In the three years beginning with Fiscal Year 2003, this activity expects to reduce state agency procurement costs by an additional \$12 million by use of advanced contracting methods and new technology. It is also expected that this activity will increase access to bids for minority and women-owned business enterprises and small businesses, promote environmentally friendly products, and increase the governmental use of Washington agricultural products. This activity also contributes to the measures listed with the Administrative Activity.

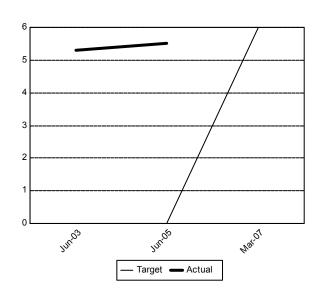
Annual dollars saved for General Administration
customers as a direct result of new General
Administration efforts

Administration enoits					
Biennium	Period	Target	Actual	Variance	
2005-07	8th Qtr	\$34,000			
	4th Qtr	\$16,000	\$5,060	\$(10,940)	
Thousand	ds of dollars				
	J				



Average customer satisfaction ratings (scale of 1-7, 7 being high)

		being high)	•	,
Biennium	Period	Target	Actual	Variance
2005-07	7th Qtr	6		
2003-05	8th Qtr	0	5.5	5.5



Activity Version: 2E - Agency recast for 06 supplemental

As of 8/7/2006

#### A018 Material Management Center

Statewide Result Area: Strengthen government's ability to achieve results efficiently and

effectively

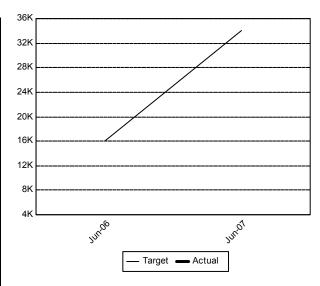
Statewide Strategy: Provide logistical support for government agencies

#### **Expected Results**

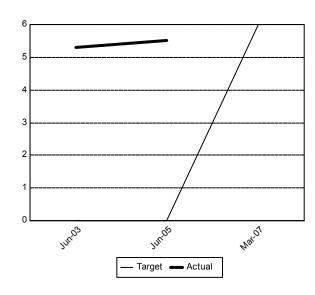
Thousands of dollars

This activity routinely targets costs that average between 0 percent and 20 percent less for goods, compared to private sector and other public sector providers. In the three-year period beginning with Fiscal Year 2003, the activity is targeting an additional \$500,000 reduction in the cost of supplies to its customers and targeting operating efficiencies that will allow an incremental three-year customer savings of 4.5 percent. This activity expects to increase public/private partnerships to streamline distribution and will promote environmentally friendly products by distributing and marketing its green catalog. This activity also contributes to the customer satisfaction measure listed with the Administrative activity and to the annual dollars saved measure listed with the Administrative activity.

Annual dollars saved for General Administration customers as a direct result of new General Administration efforts					
Biennium	Period	Target	Actual	Variance	
2005-07	8th Qtr	\$34,000			
	4th Qtr	\$16,000	\$5,060	\$(10,940)	



Average customer satisfaction ratings (scale of 1-7, 7 being high)					
Biennium	Period	Target	Actual	Variance	
2005-07	7th Qtr	6			
2003-05	8th Qtr	0	5.5	5.5	



Activity Version: 2E - Agency recast for 06 supplemental

As of 8/7/2006

#### A034 EAS Reimbursable Services

Statewide Result Area: Strengthen government's ability to achieve results efficiently and

effectively

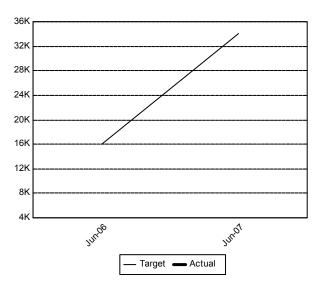
Statewide Strategy: Provide logistical support for government agencies

#### **Expected Results**

Member organizations will receive at least a 3:1 ratio of benefit to subscription cost; greater facilities stewardship will be promoted and supported with expert/industry best practices, lessons learned, and on-site assistance; clearinghouse functions will be performed, including research and evaluation of member activities; GA activities wil be marketed to external customers and the program will remain self-sustaining. As a direct result of GA efforts, it is anticipated customers will save more than \$2,500,000 during the 2003-05 Biennium. This activity also contributes to the customer satisfaction measure listed with the Administrative activity and to the annual dollars saved measure listed with the Administrative activity.

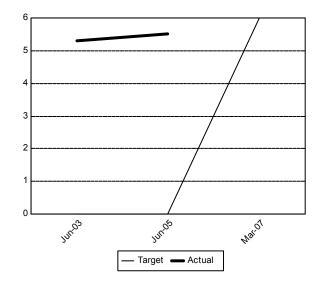
Annual dollars saved for General Administration
customers as a direct result of new General
Administration efforts

Period	Target	Actual	Variance
8th Qtr	\$34,000		•
4th Qtr	\$16,000	\$5,060	\$(10,940)
ds of dollars			
	8th Qtr 4th Qtr	8th Qtr \$34,000 4th Qtr \$16,000	8th Qtr \$34,000 4th Qtr \$16,000 \$5,060



Activity Version: 2E - Agency recast for 06 supplemental

Average customer satisfaction ratings (scale of 1-7, 7 being high)					
Biennium	Period	Target	Actual	Variance	
2005-07	7th Qtr	6			
2003-05	8th Qtr	0	5.5	5.5	



#### A013 Energy Services

Statewide Result Area: Strengthen government's ability to achieve results efficiently and

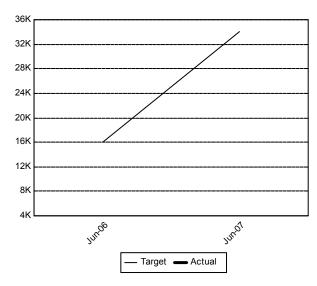
effectively

Statewide Strategy: Provide logistical support for government agencies

#### **Expected Results**

Projects reduce energy consumption for customers, thus reducing costs for public agencies and saving taxpayer dollars. Reductions in energy consumption also have a positive impact on the environment. As a direct result of GA efforts, it is anticipated that customers will save more than \$1,000,000 during the 2003-05 Biennium. This activity also contributes to the customer satisfaction measure listed with the Administrative activity and to the annual dollars saved measure listed with the Contract Administration activity.

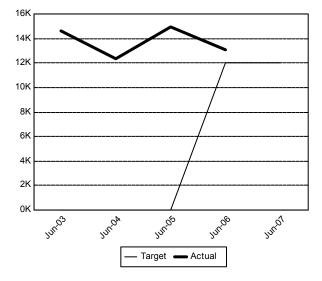
Annual dollars saved for General Administration customers as a direct result of new General Administration efforts					
Biennium	Period	Target	Actual	Variance	
2005-07	8th Qtr	\$34,000		•	
	4th Qtr	\$16,000	\$5,060	\$(10,940)	
Thousand	ls of dollars				



Activity Version: 2E - Agency recast for 06 supplemental

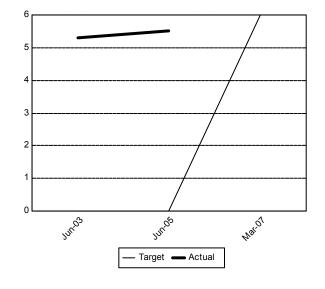
## Annual megawatt-hours of energy consumption in public buildings saved as a result of General Administration efforts

Biennium	Period	Target	Actual	Variance
2005-07	8th Qtr	12,000		
	4th Qtr	12,000	13,093	1,093
2003-05	8th Qtr	0	14,936	14,936
	4th Qtr	0	12,380	12,380



## Average customer satisfaction ratings (scale of 1-7, 7 being high)

Biennium	Period	Target	Actual	Variance
2005-07	7th Qtr	6		
2003-05	8th Qtr	0	5.5	5.5



#### A038 Capital Project Management

Statewide Result Area: Strengthen government's ability to achieve results efficiently and

effectively

Statewide Strategy: Provide logistical support for government agencies

#### **Expected Results**

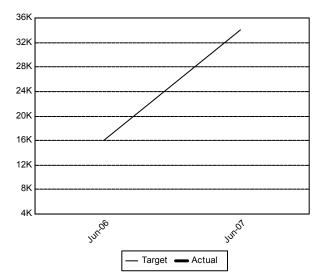
Completion of public works projects on time, within budget, and of high quality. This activity also contributes to the customer satisfaction measure listed with the Administrative activity and to the annual dollars saved measure listed with the Administrative activity.

Activity Version: 2E - Agency recast for 06 supplemental

# Annual dollars saved for General Administration customers as a direct result of new General Administration efforts

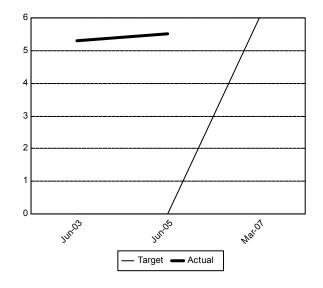
Biennium	Period	Target	Actual	Variance
2005-07	8th Qtr	\$34,000		
	4th Qtr	\$16,000	\$5,060	\$(10,940)

Thousands of dollars



# Average customer satisfaction ratings (scale of 1-7, 7 being high) Biennium Period Target Actual Variance

Biennium	Period	Target	Actual	Variance
2005-07	7th Qtr	6		
2003-05	8th Qtr	0	5.5	5.5



#### A002 Barrier Free Facilities Program (BFFP)

Statewide Result Area: Strengthen government's ability to achieve results efficiently and

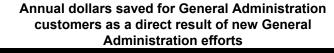
effectively

Statewide Strategy: Provide logistical support for government agencies

#### **Expected Results**

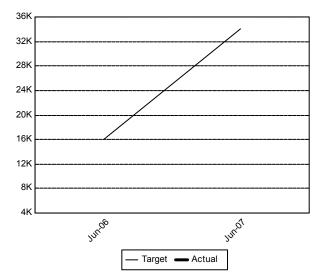
Provides a single contact for all accessibility issues. Reduces construction costs by attention to accessibility issues during the design stage of capital construction. Reduces risk of litigation against the state for accessibility concerns. This activity also contributes to the customer satisfaction measure listed with the Administrative activity.

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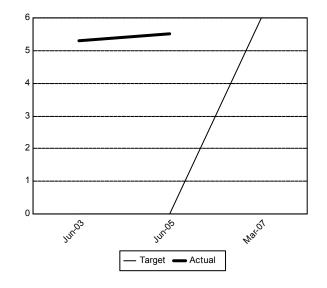
Biennium	Period	Target	Actual	Variance
2005-07	8th Qtr	\$34,000		
	4th Qtr	\$16,000	\$5,060	\$(10,940)

Thousands of dollars



## Average customer satisfaction ratings (scale of 1-7, 7 being high)

Biennium	Period	Target	Actual	Variance
2005-07	7th Qtr	6		
2003-05	8th Qtr	0	5.5	5.5



#### A017 Mail Services for State Agencies

Statewide Result Area: Strengthen government's ability to achieve results efficiently and

effectively

Statewide Strategy: Provide logistical support for government agencies

#### **Expected Results**

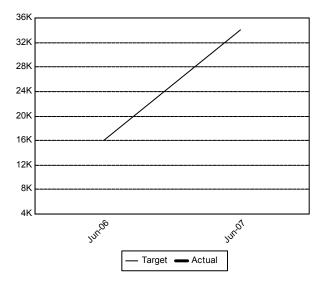
CMS provides delivery and processing services with the least expense, best quality, and fastest timeline. Customer needs drive the service types. CMS saves customers more than \$2.2 million annually in reduced postage, and campus mail rates are 28 percent cheaper overall than competitors in the private sector. This activity also contributes to the customer satisfaction measure listed with the Administrative activity and to the annual dollars saved measure listed with the Administrative activity.

Activity Version: 2E - Agency recast for 06 supplemental

# Annual dollars saved for General Administration customers as a direct result of new General Administration efforts

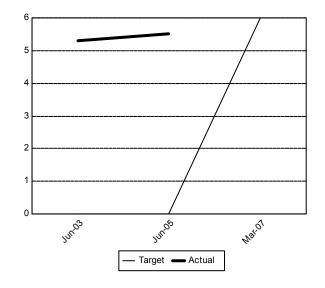
Biennium	Period	Target	Actual	Variance
2005-07	8th Qtr	\$34,000		
	4th Qtr	\$16,000	\$5,060	\$(10,940)

Thousands of dollars



## Average customer satisfaction ratings (scale of 1-7, 7 being high)

Biennium	Period	Target	Actual	Variance
2005-07	7th Qtr	6		
2003-05	8th Qtr	0	5.5	5.5



#### A019 Motor Pool

Statewide Result Area: Strengthen government's ability to achieve results efficiently and

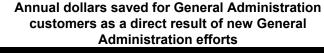
effectively

Statewide Strategy: Provide logistical support for government agencies

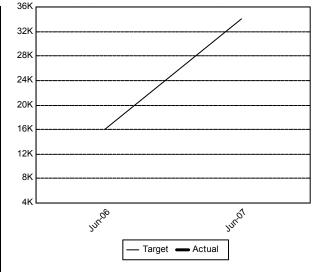
#### **Expected Results**

Supply vehicles to agencies at least 30 percent below contracted rental vehicle rates. This activity also contributes to the customer satisfaction measure listed with the Administrative activity and to the annual dollars saved measure listed with the Administrative activity.

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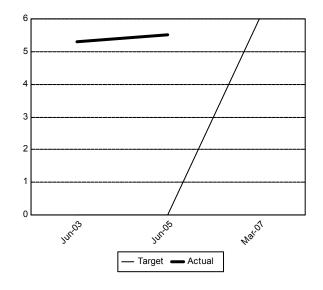
Biennium	Period	Target	Actual	Variance
2005-07	8th Qtr	\$34,000		
	4th Qtr	\$16,000	\$5,060	\$(10,940)



Thousands of dollars

Average customer satisfaction ratings (scale of 1-7, 7
being high)

Biennium	Period	Target	Actual	Variance
2005-07	7th Qtr	6		
2003-05	8th Qtr	0	5.5	5.5



#### A028 Real Estate Services

Statewide Result Area: Strengthen government's ability to achieve results efficiently and

effectively

Statewide Strategy: Provide logistical support for government agencies

#### **Expected Results**

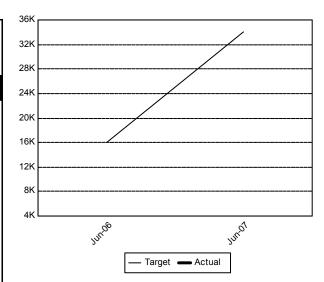
Provide lease rates that are 15 percent below the average market rate throughout the state. Per the 2003 employee CTR surveys, reduce by 5 percent statewide from the 2001 level, the number of commute trips made in single-occupant vehicles by state employees at 159 worksites in the nine CTR-affected counties. This activity also contributes to the customer satisfaction measure listed with the Administrative activity and to the annual dollars saved measure listed with the Administrative activity.

Activity Version: 2E - Agency recast for 06 supplemental

## Annual dollars saved for General Administration customers as a direct result of new General Administration efforts

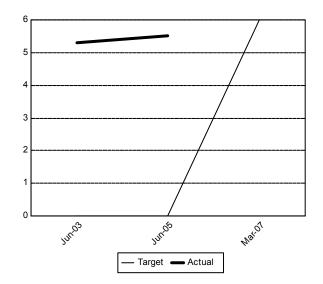
Period	Target	Actual	Variance
8th Qtr	\$34,000		
4th Qtr	\$16,000	\$5,060	\$(10,940)
	8th Qtr	8th Qtr \$34,000	8th Qtr \$34,000

Thousands of dollars



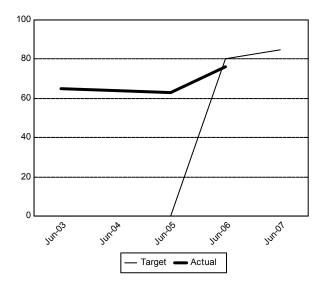
### Average customer satisfaction ratings (scale of 1-7, 7 being high)

		boning ingini		
Biennium	Period	Target	Actual	Variance
2005-07	7th Qtr	6		
2003-05	8th Qtr	0	5.5	5.5



Activity Version: 2E - Agency recast for 06 supplemental

Capital Campus facility rental rates as a percentage of market rates.				
Biennium	Period	Target	Actual	Variance
2005-07	8th Qtr	85%		
	4th Qtr	80%	76%	(4)%
2003-05	8th Qtr	0%	63%	63%
	4th Qtr	0%	64%	64%



Comment: 4th quarter 05-07 data does not include leased

facilities in Vancouver or Walla Walla.

#### A007 State Agency Rider (STAR) Pass/Guaranteed Ride Home

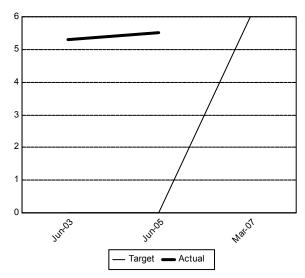
Statewide Result Area: Improve statewide mobility of people, goods, and services

Statewide Strategy: Manage mobility system operations and demand

#### **Expected Results**

Fewer vehicles on the roads, thus reducing congestion, air pollution, and energy use. Currently over 6,000 employed (25 percent) in Thurston County have a STAR Pass. A survey conducted by Intercity Transit in April 2002 shows that the monthly number of trips taken by STAR Pass holders is over 8,000. This activity also contributes to the customer satisfaction measure listed with the Administrative activity.

Average customer satisfaction ratings (scale of 1-7, 7 being high)				
Biennium	Period	Target	Actual	Variance
2005-07	7th Qtr	6		
2003-05	8th Qtr	0	5.5	5.5



#### A010 Distribution of Surplus Food (TEFAP/CSFP)

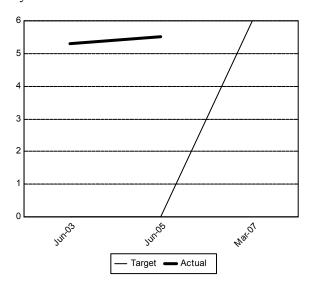
Activity Version: 2E - Agency recast for 06 supplemental

Statewide Result Area: Improve the security of Washington's vulnerable children and adults Statewide Strategy: Provide emergency cash, food, and shelter assistance

#### **Expected Results**

Provide federal operational funding and food to the state's food bank network. Pass through at least 68 percent of federal funding to local organizations (the federal requirement is 40 percent). This activity also contributes to the customer satisfaction measure listed with the Administrative activity.

	Average customer satisfaction ratings (scale of 1-7, 7 being high)				
Period	Target	Actual	Variance		
7th Qtr	6				
8th Qtr	0	5.5	5.5		
	7th Qtr	PeriodTarget7th Qtr6	PeriodTargetActual7th Qtr6		



#### A011 Distribution of Surplus Property

Statewide Result Area: Strengthen government's ability to achieve results efficiently and

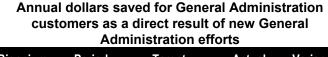
effectively

Statewide Strategy: Provide logistical support for government agencies

#### **Expected Results**

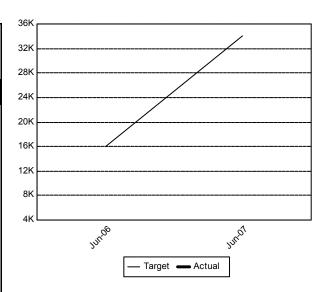
Redistribute surplus property in an efficient, cost-effective manner to other state agencies or other governments. Increase sales to priority customers by five percent. This activity also contributes to the customer satisfaction measure listed with the Administrative activity and to the annual dollars saved measure listed with the Administrative activity.

Activity Version: 2E - Agency recast for 06 supplemental

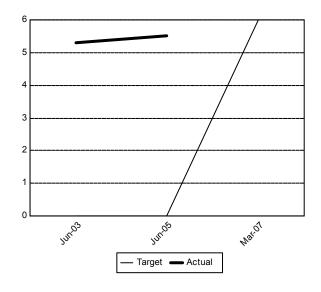


Biennium	Period	Target	Actual	Variance
2005-07	8th Qtr	\$34,000		
	4th Qtr	\$16,000	\$5,060	\$(10,940)

Thousands of dollars



# Average customer satisfaction ratings (scale of 1-7, 7 being high) Biennium Period Target Actual Variance 2005-07 7th Qtr 6 2003-05 8th Qtr 0 5.5 5.5



#### A039 Office Facilities Management

Statewide Result Area: Strengthen government's ability to achieve results efficiently and

effectively

Statewide Strategy: Provide logistical support for government agencies

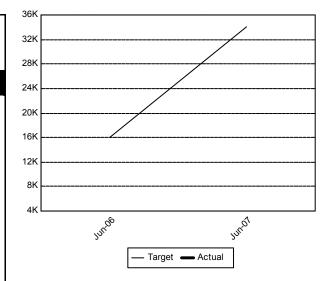
#### **Expected Results**

Through effective facilities management, provide productive, safe, and efficient office spaces to tenant agencies that are at least 15 percent below private market rent. This activity also contributes to the customer satisfaction measure listed with the Administrative activity, to the rent measure listed with the Real Estate Services activity, and to the annual dollars saved measure listed with the Administrative activity.

Activity Version: 2E - Agency recast for 06 supplemental

## Annual dollars saved for General Administration customers as a direct result of new General Administration efforts

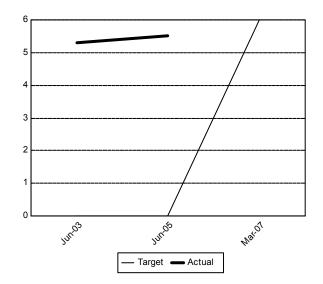
Biennium	Period	Target	Actual	Variance
2005-07	8th Qtr	\$34,000		
	4th Qtr	\$16,000	\$5,060	\$(10,940)



Thousands of dollars

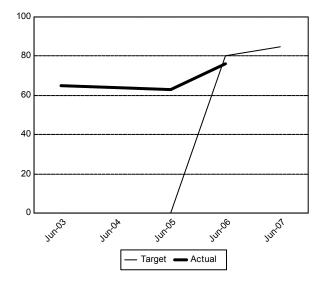
### Average customer satisfaction ratings (scale of 1-7, 7 being high)

being ingn/					
Biennium	Period	Target	Actual	Variance	
2005-07	7th Qtr	6			
2003-05	8th Qtr	0	5.5	5.5	
4					



Activity Version: 2E - Agency recast for 06 supplemental

Capital Campus facility rental rates as a percentage of market rates.				
Biennium	Period	Target	Actual	Variance
2005-07	8th Qtr	85%		
	4th Qtr	80%	76%	(4)%
2003-05	8th Qtr	0%	63%	63%
	4th Qtr	0%	64%	64%



Comment: 4th quarter 05-07 data does not include leased

facilities in Vancouver or Walla Walla.

#### A022 Parking Management

Statewide Result Area: Strengthen government's ability to achieve results efficiently and

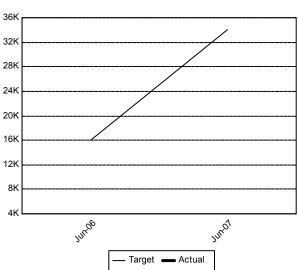
effectively

Statewide Strategy: Provide logistical support for government agencies

#### **Expected Results**

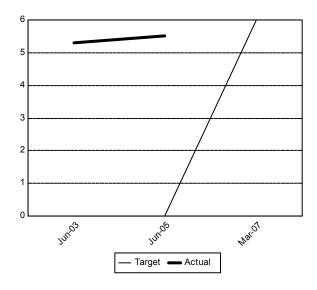
GA parking rates will meet the best value statement of 15 percent below private market parking rates. This activity also contributes to the customer satisfaction measure listed with the Administrative activity, to the rent measure listed with the Real Estate Services activity, and to the annual dollars saved measure listed with the Administrative activity.

Annual dollars saved for General Administration customers as a direct result of new General Administration efforts				
Biennium	Period	Target	Actual	Variance
2005-07	8th Qtr	\$34,000		
	4th Qtr	\$16,000	\$5,060	\$(10,940)
Thousand	ds of dollars			

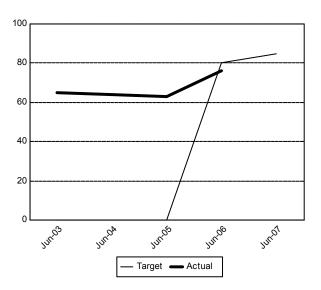


Activity Version: 2E - Agency recast for 06 supplemental

Average customer satisfaction ratings (scale of 1-7, 7 being high)				
Biennium	Period	Target	Actual	Variance
2005-07	7th Qtr	6		•
2003-05	8th Qtr	0	5.5	5.5



Capital Campus facility rental rates as a percentage of market rates.					
Biennium	Period	Target	Actual	Variance	
2005-07	8th Qtr	85%		•	
	4th Qtr	80%	76%	(4)%	
2003-05	8th Qtr	0%	63%	63%	
	4th Qtr	0%	64%	64%	



Comment: 4th quarter 05-07 data does not include leased facilities in Vancouver or Walla Walla.

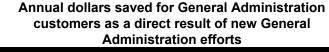
#### A040 Public and Historic Facilities Management

Statewide Result Area: Improve cultural and recreational opportunities throughout the state Statewide Strategy: Provide stewardship of cultural and recreational assets

#### **Expected Results**

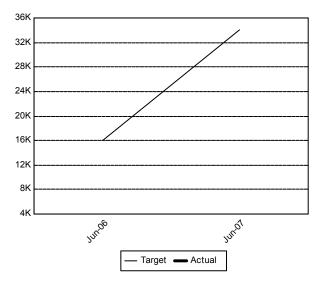
Provide the public an enriching cultural and educational experience at the state capitol and preserve its historic value Improved stewardship of the public and historic state capitol facilities through effective business management and partnership. This activity also contributes to the customer satisfaction measure listed with the Administrative activity.

Activity Version: 2E - Agency recast for 06 supplemental

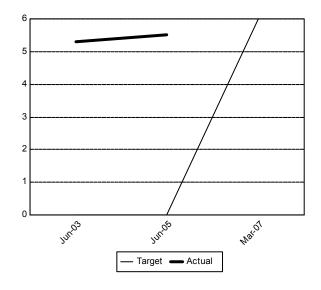


Biennium	Period	Target	Actual	Variance
2005-07	8th Qtr	\$34,000		
	4th Qtr	\$16,000	\$5,060	\$(10,940)

Thousands of dollars



# Average customer satisfaction ratings (scale of 1-7, 7 being high) Biennium Period Target Actual Variance 2005-07 7th Qtr 6 2003-05 8th Qtr 0 5.5 5.5



#### **A004** Facilities Operation and Maintenance

Statewide Result Area: Strengthen government's ability to achieve results efficiently and

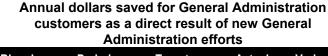
effectively

Statewide Strategy: Provide logistical support for government agencies

#### **Expected Results**

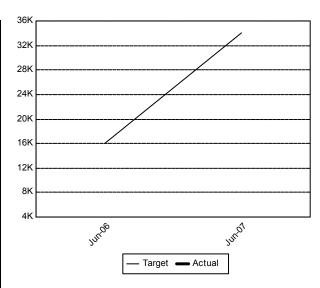
Maintain campus buildings in good working order. Preventive maintenance work and repairs to prolong the life of the facilities and to provide a safe, healthy environment for public employees. Campus grounds and parks are maintained to agreed-to standards and a clean, safe environment is provided for all citizens. This activity also contributes to the customer satisfaction measure listed with the Administrative activity and to the annual dollars saved measure listed with the Administrative activity.

Activity Version: 2E - Agency recast for 06 supplemental



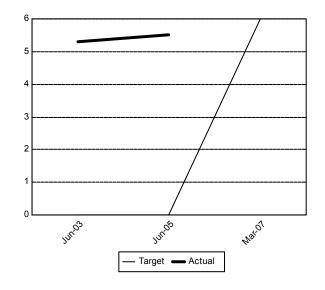
Biennium	Period	Target	Actual	Variance
2005-07	8th Qtr	\$34,000		
	4th Qtr	\$16,000	\$5,060	\$(10,940)

Thousands of dollars



# Average customer satisfaction ratings (scale of 1-7, 7 being high) Biennium Period Target Actual Variance

Biennium	Period	Target	Actual	Variance
2005-07	7th Qtr	6		
2003-05	8th Qtr	0	5.5	5.5



#### A012 Physical Plant Engineering

Statewide Result Area: Strengthen government's ability to achieve results efficiently and

effectively

Statewide Strategy: Provide logistical support for government agencies

#### **Expected Results**

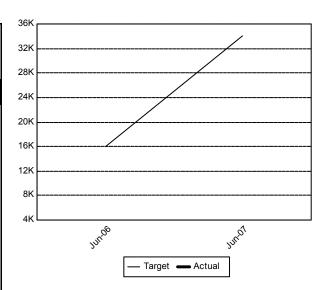
Capitol campus infrastructure is operational and systems and controls function in a cost-effective and energy-efficient manner. Satisfactorily complete work, within the time lines and budget requested by the tenant, or as agreed upon in contracts with the tenant. Customers are satisfied with completed tasks. This activity also contributes to the customer satisfaction measure listed with the Administrative activity and to the annual dollars saved measure listed with the Administrative activity.

Activity Version: 2E - Agency recast for 06 supplemental



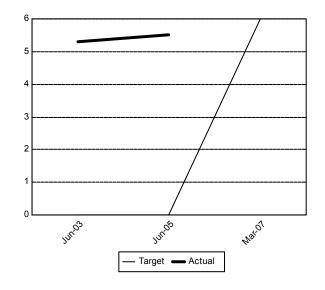
Biennium	Period	Target	Actual	Variance
2005-07	8th Qtr	\$34,000		
	4th Qtr	\$16,000	\$5,060	\$(10,940)

Thousands of dollars



## Average customer satisfaction ratings (scale of 1-7, 7 being high)

Biennium	Period	Target	Actual	Variance
2005-07	7th Qtr	6		
2003-05	8th Qtr	0	5.5	5.5



#### A008 Custodial Services

Statewide Result Area: Strengthen government's ability to achieve results efficiently and

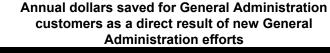
effectively

Statewide Strategy: Provide logistical support for government agencies

#### **Expected Results**

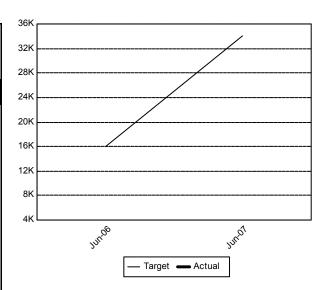
Provide custodial service for over 3 million square feet of building space so that facilities provide a clean, healthy environment for our tenants. This activity also contributes to the customer satisfaction measure listed with the Administrative activity and to the annual dollars saved measure listed with the Administrative activity.

Activity Version: 2E - Agency recast for 06 supplemental



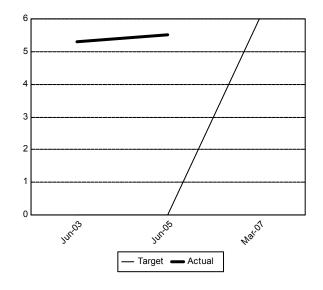
Biennium	Period	Target	Actual	Variance
2005-07	8th Qtr	\$34,000		
	4th Qtr	\$16,000	\$5,060	\$(10,940)

Thousands of dollars



## Average customer satisfaction ratings (scale of 1-7, 7 being high)

Biennium	Period	Target	Actual	Variance
2005-07	7th Qtr	6		
2003-05	8th Qtr	0	5.5	5.5



#### **A006** State Capitol Visitor Services

Statewide Result Area: Strengthen government's ability to achieve results efficiently and

effectively

Statewide Strategy: Support democratic processes and government accountability

#### **Expected Results**

Provides educational tour experiences to the visiting public, school children, and dignitaries. Tours will be conducte in the Legislative Building, state capitol grounds, capitol conservatory, and the Temple of Justice. Public reservatior are coordinated for the Executive Mansion. This activity also contributes to the customer satisfaction measure listed with the Administrative activity.

Activity Version: 2E - Agency recast for 06 supplemental

Average customer satisfaction ratings (scale of 1-7, 7 being high)				
Biennium	Period	Target	Actual	Variance
2005-07	7th Qtr	6		
2003-05	8th Qtr	0	5.5	5.5

